

# External Evaluation of SPI Romania

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March 1, 2007

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# 1. Introduction

- Why SPI and PPP?
- TOR evaluate: a) organization, b) nature of activities and c) depth of partnership all regarding sustainability and WB exit
- Evidence from interviews and documents
- Constraints: a) limited resources and b) no output (in results chain), thus a “process” and *ex-ante* risk evaluation

## 2. SPI Organization

- Mission is clear and very much needed
- Status of Committee is less clear
- Governance structure of Committee and Secretariat needs additional formalization
- Important role of Convergence (LP)
- No complaint from stakeholders
- **Risk** of fading away after WB exits (within general reform fatigue)

# 3. SPI Financing

- Cost efficiency evaluation is not possible
- Preliminary results are fantastic
- No long term sustainable model of future financing yet (with WB exit)
- **Risks:** a) capture and/or dominance of private sector and b) non sufficient and non stable funds = negative selection

## 4. Nature of Activities

- Preparation and selection of projects is elaborate and professional
- Present projects seem fine
- Not all initiated *via* SPI
- No complaints from stakeholders
- **Risk** of more projects biased toward private, less to public sector interests

# 5. Depth of Partnership

- SPI = new quality of professional dialogue
- Evidence: large number of persons, dialogue from the start, professional preparation (RIA) and clear framework
- **Risks:** a) fragile partnership (credibility from WB), b) “weak link” from position paper to changes in regulation and c) insufficient domestic ownership

# 6. Conclusions

- Romania needs SPI for large scale modernization of financial sector
- SPI is a modern, professional framework
- SPI has shown results and has potential
- SPI has support of stakeholders
- **Risks** needs to be addressed to ensure sustainability with local stakeholders stepping in after WB exit



# 7. Main Recommendations

## **Immediate:**

1. Increase domestic reputation and ownership of SPI by more successful projects and outreach (awareness)
2. Start a separate SPI project on long term financing model of SPI (without WB)

# 7. Main Recommendations (cont.)

## Short term (end 2007)

3. Start a separate SPI project to optimize legal, institutional and governance structure and future leadership of SPI
4. Continue and speed up local capacity building among other by delegating more and more tasks from Convergence to local stakeholders

# 7. Main Recommendations (cont.)

## Medium term (end 2008)

5. Develop a framework for follow up (advocacy) from finished project to enacting regulatory change
6. Pay constant attention to retain the private-public balance in SPI

The End

Thank You for Your attention!